

Cairns, Australia 27 February – 03 March 2023

Theme: Reconnecting Search and Rescue across the Pacific

INTRODUCTION

1. The Ninth (9th) Pacific Regional Search and Rescue (SAR) workshop was held in Cairns, Australia from 28th February to 3rd March 2023, in conjunction with the Third (3rd) Pacific Women in Maritime Association (PacWIMA) conference. It was hosted by the Government of Australia, through the Australian Maritime Safety Authority (AMSA), and jointly organized by the Government of Australia, the Pacific Community (SPC) and the PACSAR Steering Committee (PACSAR SC), with financial support by the Government of Australia, the International Maritime Organization (IMO) and Government of New Zealand. The meeting was convened at the Cairns Convention Centre.
2. The workshop was attended by representatives from Australia, Cook Islands, Fiji, French Polynesia, Kiribati, Republic of Marshall Islands, Nauru, New Caledonia, New Zealand, Niue, Papua New Guinea, Samoa, Solomon Islands, Tokelau, Tonga, Tuvalu, United States of America, and Vanuatu.
3. The workshop was also attended by partners and observers representing various organizations, departments, and agencies which included, IMO, SPC, University of Queensland, and World Maritime University. The list of participants is in **Annex 1**.
4. The theme of the workshop was “**Reconnecting Search and Rescue across the Pacific.**” The opening of both events took place on Monday 27 February with registration followed by an Icebreaker/social function during which Elder Gudju Gudju graciously welcomed participants to Gimuy Walubara Yidinji Nation and wished them a safe stay and fruitful meeting. This was followed by welcome remarks from Chris Gray of GEMS Event Management who facilitated the workshop, and Mark Morrow (Executive Director of the Response Division) on behalf of the Chief Executive of the Australian Maritime Safety Authority.
5. During the opening session on Tuesday 28 February, Kevin McEvoy (Chair of PACSAR SC) welcomed delegates followed by an opening address from Mark Morrow who reiterated the theme of connecting across the Pacific and urged delegates to make use of the days ahead to come away with tangible outcomes. The first keynote address was delivered by Omirete Tabureka (Team Leader, Maritime Affairs, SPC) who noted that it was almost three years since the last PACSAR workshop convened in Hawaii, so this was an opportune time for SAR practitioners from across the region to reconnect, build relationships, strengthen networking, share experiences, learn from each other and develop best practices in Search and Rescue matters.
6. The other keynote address was by Bekir Sitki Ustaoglu (Head, Asia Pacific Section, International Maritime Organization (IMO)) who expressed IMO’s gratitude to the Government of Australia through AMSA for hosting and co-sponsoring the Workshop

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funded under the IMO's Integrated Technical Cooperation Programme (ITCP). IMO also acknowledged the efforts of the Pacific Community (SPC) for co-hosting and supporting this event and recognized the role of the PACSAR Steering Committee in regional cooperation in the area of SAR. IMO also recalled the outcome of the 8th workshop in 2019 which emphasized preventative measures and the role of public awareness as well as the power of PacWIMA. IMO finally underscored the paramount importance of participating in the sessions of the IMO organs and their subsidiary bodies given the benefit of hybrid meeting facilities. The workshop agenda is in **Annex 2**.

7. Four Case Studies were presented by JRCC Honolulu, JRCC Australia, RCC Fiji and JRCC New Zealand which set the basis for interactive discussions and reflections on how these relate to experiences of delegates in terms of planning, coordinating, and responding to SAR incidents.
8. A Capability analysis was undertaken that was supported through interactive discussions and reflections following presentations from industry and sector subject matter experts (Leidos contracted to AMSA for aviation services; Queensland Police; Australian Volunteer Coast Guard; cruise industry representative; and LifeFlight contracted to AMSA for telemedical assistance services).
9. The progress of Pacific Island countries and territories against the four pillars of the PACSAR Strategic Plan 2017 – 2021, was collated and updated for 2023 based on the individual country reports that were presented in this workshop. The summary of the Pacific Island Countries and Territories (PICTs) Progress report is shown in **Annex 3**.

RECITALS

The workshop –

10. **Expressed** its sincere gratitude to the Government of Australia for hosting and co-funding the workshop, IMO for its continuous financial and material support to the biennial PACSAR workshops, the Governments of New Zealand for providing additional funding and the Governments of Australia, France, New Zealand and the United States of America for additional in-kind contributions in support of this workshop. The workshop also expressed gratitude to the SPC for providing secretariat and logistic support to complement those of the arrangements by GEMS Event Management.
11. **Reaffirmed** that the assistance of persons in distress remains a priority, which gives a moral and legal obligation to all States and reiterated the need to improve preparedness and develop a cooperative approach between all PICTs.

12. **Commends** the IMO for its continuous engagement and commitment to address persistent issues related to SAR services in the Pacific region, and called for continued support from IMO in providing technical assistance and support for the continuation of the biennial workshops, the Pacific SAR Steering Committee (PACSAR SC) for its leadership role and PICTs for their commitment and efforts to further progress coordination and technical assistance for the delivery of effective SAR services in the Pacific.
13. **Noted** with appreciation the country presentations on the national SAR services, noted the constraints posed by the COVID-19 pandemic in the last three years and noted the progress and commitment by PICTs against the four pillars of the PACSAR Strategic Plan 2017-2021 since the 8th workshop that have improved capacity to deliver effective SAR services.
14. **Recognised and reaffirmed** commitment of PACSAR to continue to support the mobilization of regional resources to support PICTs to address SAR capability needs.

WORKSHOP OUTCOMES

PACSAR Strategic Plan 2022 - 2026

15. Agreed for the PACSAR SC to review and approve the PACSAR Strategic Plan 2022-2026 out of session for distribution to members.
16. Acknowledged the leadership role and the continuous valuable work of the PACSAR SC in strengthening and enabling an environment for regional collaboration in the delivery of effective maritime, aviation and land SAR services in the Pacific.

International Conventions and Governance

17. Encouraged the ratification and implementation of the International Convention on Maritime Search and Rescue, 1979 (SAR 1979), the Convention on International Civil Aviation (Chicago Convention) and the implementation of Annex 12 of Chicago Convention, which provides the framework for preparedness and harmonisation of SAR operations by national SAR authorities of PICTs.
18. Noted the common interest across PICTs for a more comprehensive understanding of the ICAO and IMO obligations for providing effective SAR services and agreed for PACSAR SC to facilitate further information to address this requirement.
19. Agreed to seek IMO agreement to distribute appropriate access to the IMO Docs online database and circulate other relevant key documents to members.

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National Self-Assessments

20. Encouraged countries to review and update their National Self-Assessment in reference to *Annex H* of the IAMSAR Manual Volume I, noting that this could be achieved through bilateral assistance as well as with the assistance and support of the PACSAR SC.
21. Agreed that the Secretariat in consultation with PACSAR SC, will collate countries' updated NSA's and submit to IMO/ICAO.
22. Agreed that the Secretariat and/or partners would support PICTs in progressing implementation of technical assistance activities to improve their respective SAR systems.

Search and Rescue Technical Arrangement for Cooperation

23. Agreed that the Search and Rescue Technical Arrangement for Cooperation (SAR TAfC) supports cooperation and collaboration among PICTs and contributes to efforts in saving lives in the Pacific Ocean through the establishment of a regional framework for SAR coordination, communication, cooperation and planning.
24. Noted the current nine signatories and encouraged other participants to work closely with key stakeholders and PICTs to support becoming signatories prior to the 10th Pacific Regional SAR (PACSAR) Workshop in 2025.
25. Tasked SPC to circulate the e-copy SAR TAfC and Statement of Acceptance to countries for their review and consideration.

SAR Legislation and Regulation

26. Noted the need to make and implement legislation and governance tools to support national SAR services.

SAR Prevention

27. Reinforced the need for strengthening safety culture in PICTs and agreed that national SAR agencies should continue to engage with communities, other prevention agencies (national and international), PacWIMA and its national chapters on safety at sea and prevention of accidents activities through safety awareness and education programmes in the context of community-based approach, and other relevant activities, to improve SAR prevention measures.

10th Pacific Regional SAR Workshop 2025

28. Noted Australia's Chair would be complete by the end of 2023, and options for a future Chair would be considered by the PACSAR Steering Committee.

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Reporting

29. Agreed to report workshop outcomes to the wider maritime and aeronautical communities via various international and regional channels, including the relevant committees and their subsidiary bodies of IMO and ICAO, and other relevant regional fora, including the Asia-Pacific Heads of Maritime Safety Agencies Forum (APHoMSA).

Secretariat Support

30. Noted that the viability for SPC Secretariat support to PacSAR remains subject to SPC funding.
31. Agreed that SPC would work on a public platform (website) to support PacSAR community. Once the public platform is established, a copy of the slide presentations for the Ninth PacSAR Workshop will be accessible there.

Done in Cairns, 3rd March, 2023.

Annex 1

LIST OF PARTICIPANTS

Name	M/F	Designation / Email Contact	Organization
PARTICIPATING COUNTRIES & SAR PRINCIPALS			
AUSTRALIA			
1. Mark MORROW	M	Executive Director – AMSA Response Division mark.morrow@amsa.gov.au	Australian Maritime Safety Authority (AMSA)
2. Kevin McEvoy (Chair – PACSAR SC)	M	Manager – AMSA Response Centre Kevin.McEvoy@amsa.gov.au	
3. James FRYDAY	M	Duty Manager - AMSA Response Centre (retired)	
4. Stephen HART	M	Duty Manager - AMSA Response Centre stephen.hart@amsa.gov.au	
5. Edward CASLAKE	M	Senior Search and Rescue Officer edward.caslake@amsa.gov.au	
6. Clare DRAPER	F	Search and Rescue Officer clare.draper@amsa.gov.au	
7. Tavis AITKEN	M	Search and Rescue Officer travis.aitken@amsa.gov.au	
8. Sheridan JONES	F	Search and Rescue Officer sheridan.jones@amsa.gov.au	
9. Geoff VINES (Member – PACSAR SC)	M	Senior Advisor – International and Domestic Engagement geoff.vines@amsa.gov.au	
10. Dean JONES	M	Senior Officer - Standards North Dean.Jones@amsa.gov.au	
11. Scott CONSTABLE	M	Principal Advisor – Aviation Policy scott.constable@amsa.gov.au	
12. Peter McDONELL	M	Advisor - Standards AMSA peter.mcdonell@amsa.gov.au	
13. Lisa COLVIN	F	Advisor - External Relations Lisa.Colvin@amsa.gov.au	
14. Stephanie POWER	F	Royal Australian Air Force stephanie.power@defence.gov.au	Australian Defence Force
15. Mark EDWARDS	M	LifeFlight Australia Mark.Edwards@lifeflight.org.au	LifeFlight Australia

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COOK ISLANDS			
16. John Robert HOSKING	M	Secretary of Transport john.hosking@cookislands.gov.ck	Ministry of Transport
17. Solomona TUAATI	M	Police Inspector solomona.tuaati@police.gov.ck	Cook Islands Police
FIJI			
18. Lemeki Paulo Kotoilabasa LENOA (Member – PACSAR SC)	M	Senior SAR Officer l.lenoa@fijinavy.org	Fiji Maritime Search and Rescue Coordination Centre (FMSRCC) Republic of Fiji Navy
19. Viliame MATAKIBAU (Member – PACSAR SC)	M	SAR Mission Coordinator bmatakibau@gmail.com	
20. Ratu Ilimeleki NAVULA	M	Controller – Standards / Search and Rescue ilimelekiN@fijiairports.com.fj	Airports Fiji Limited (AFL)
21. Illiesa BATISARESARE	M	Manager – Safety Compliance and Response/Port State Control Officer ibatisaresare@msaf.com.fj	Maritime Safety Authority of Fiji (MSAF)
FRENCH POLYNESIA			
22. Thomas DOMENICHINI (Member – PACSAR SC)	M	Deputy Director adjoint@jrcc.pf	JRCC Tahiti
23. Heloise BENOIT (Member – PACSAR SC)	F	Deputy Officer – Law Enforcement Division heloise.benoit@intradef.gouv.fr	
KIRIBATI			
24. Kabeia ATANRAOI	M	SAR Coordinator marine.officer.kab@mict.gov.ki	Marine Division
MARSHALL ISLANDS			
25. Thomas MADDISON	M	Executive Director tmaddison37@gmail.com	RMI Ports Authority
26. Ramon Kyle ALIVEN	M	Maritime Safety Inspector & Licensing Officer rkaliven@gmail.com	Maritime Safety
27. Wayne Wase ANJAIN	M	VMS Officer wanjain25@gmail.com	RMI Sea Patrol Division
NAURU			
28. Adalane DEPAUNE	F	Director of Maritime Services directormaritime@nauruport.com adepaune@gmail.com	Nauru Maritime and Port Authority
NEW CALEDONIA			
29. Hugo Yann Jacques BROBAN (Member – PACSAR SC)	M	Deputy Director - Maritime Affairs hugo.broban@gouv.nc	MRCC New Caledonia

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NEW ZEALAND			
30. Michael Alan CLULOW (Member – PACSAR SC)	M	Manager Operations michael.clulow@maritimenz.govt.nz	Maritime New Zealand Rescue Coordination Centre
31. Kevin BANAGHAN (Member – PACSAR SC)	M	Principal Adviser – Training kevin.banaghan@maritimenz.govt.nz	
NIUE			
32. Juliana Fiatote TONGAHAI	F	Police Diver / SAR juliana.tongahai@gov.nu	Niue Police
33. Daryn MAGATOGIA	M	Skipper daryn.magatogia@mail.gov.nu	Department of Agriculture, Forestry and Fisheries
PAPUA NEW GUINEA			
34. Krzysztof Euzebiusz ORLOWSKI	M	Executive Manager – Maritime Operations KOrlowski@nmsa.gov.pg	National Maritime Safety Authority (NMSA)
35. Desmond Alexis KOPIENG	M	Search and Rescue Coordinator dkopieng@nmsa.gov.pg	
36. Ishmael Isuba KAWI	M	Acting Manager – Safety, Search and Rescue ikawi@nmsa.gov.pg	
SAMOA			
37. Muliagatele Tavete TUSANI	M	Police Inspector tavete.tusani@police.gov.ws	Police Services
38. Matau LOTU	M	Assistant Commissioner – Special and Emergency Operations matau.esau@sfesa.ws	Samoa Fire and Emergency Services Authority
SOLOMON ISLANDS			
39. Ernest LEGUMANA	M	Senior SAR Officer ernest.legumana@sim.gov.sb	Solomon Islands Maritime Authority (SIMA)
40. Bob PAPONA	M	SAR Watch Officer bob.papona@sim.gov.sb	
TOKELAU			
41. Kitiona LIKI	M	Ship Manager kitiona.liki@tokelau.org.nz	Department of Transport & Support Services

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42. Siulealofofa ALETA	M	Legal Services alofa.aleta@tokelau.org.nz	
TONGA			
43. Kapueli Atunaisa Veetutu TAUMOEPEAU	M	Chief Superintendent of Police atunaisataumoepeau@gmail.com	Police Services
44. Uele Lima TELEFONI	M	Senior Nautical Marine Officer limatelefoni@gmail.com	Marine and Ports Division
TUVALU			
45. Leupena PAUELI	M	Deputy Director lpaueli@gmail.com	Port Services
UNITED STATES OF AMERICA			
46. Kevin COOPER (Member – PACSAR SC)	M	SAR Program Manager Kevin.J.Cooper@uscg.mil	US Coastguard – District 14
47. Jennifer CONKLIN (Member – PACSAR SC)	F	SAR Program Manager jennifer.j.conklin@uscg.mil	
48. Elaine SIMON	F	Command Duty Office elaine.m.weaver@uscg.mil	
49. David EDWARDS	M	Search and Rescue David.L.Edwards@uscg.mil	
VANUATU			
50. Lloyd Maiki FIKIASI	M	Deputy Commissioner – International / Legal Advisor lfikiasi@vmsa.vu	Vanuatu Maritime Safety Authority (VMSA)
51. Kembro MANDERSON	M	Deputy Commissioner – Domestic kmanderson@vmsa.vu	
INTERNATIONAL MARITIME ORGANIZATION (IMO)			
52. Bekir Sitki USTAUGLU	M	Head, Asia and Pacific Section ustaoglu@imo.org	International Maritime Organization
PACIFIC COUMMUNITY (SPC)			
53. Omirete Tabureka	M	Team Leader, Maritime Transport omiretet@spc.int	Oceans and Maritime Programme (OMP) Geoscience, Energy and Maritime (GEM) Division, Pacific Community (SPC)
54. Yolisaguyau Tom'tavala	M	Policy & Legal Adviser yolisaguyaut@spc.int	
55. Salesk Kumar	M	Safety of Navigation and Hydrographic Officer saleshk@spc.int	
56. Elenoa ROKODI	F	Administrative and Finance Assistant elenoar@spc.int	

SAR 9



Pacific
Community
Communauté
du Pacifique



Australian Government
Australian Maritime Safety Authority



INTERNATIONAL
MARITIME
ORGANIZATION

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UNIVERSITY OF QUEENSLAND

57. Prof. Craig FORREST
(Observer)

M

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Annex 2

9TH PACIFIC REGIONAL MARITIME SEARCH AND RESCUE WORKSHOP
Cairns, Queensland, Australia 27 February – 03 March 2023

WORKSHOP AGENDA

THEME: RECONNECTING SEARCH AND RESCUE ACROSS THE PACIFIC				
Day / Time	Item No.	Presentation	Presenter	Remarks
Monday 27 February 2023				
1600 -1700	01	Registration		
1700 - 1900	02	Ice breaker / social function Welcome to Country Administrative Matters Welcome Remarks		Cairns Convention Centre
Tuesday 28 February 2023				
0800		Tea and Coffee available		
0830 – 0845	03	Intro and Housekeeping	Chris Gray	Facilitator
0845 – 0900	04	Official Welcome	Kevin McEvoy	Chair PACSAR SC
	05	Incorporated to Serial 03		
0900 – 0915	06	Opening Address	Mark Morrow	Executive Director Response (AMSA)
0915 – 0925	07	Keynote Address	Omirete Tabureka	SPC
0925 – 0935	08	Keynote Address	Bekir Sitki Ustaoglu	IMO
0935 - 1000	09	Know your Tablemates	Chris Gray	
Theme: GOVERNANCE				
1000 - 1030	10A	International Maritime Organization and International Civil Aviation Organization (IMO and ICAO): Pacific regional SAR	Dave Edwards, Scott Constable	Global challenges, trends, opportunities, implications, 30 mins presenter
1030 - 1100	MORNING TEA			
1100 - 1150	10B	IMO and ICAO cont'd	Dave Edwards, Scott Constable	30 mins presenter 20mins Q&A
1150 - 1205	11	PACSAR	Kevin McEvoy	Business plan, strategic pillars
1205 - 1220	12	Pacific Maritime SAR Technical Arrangement for Cooperation (SAR TAfC)	Omirete Tabureka	
1220 - 1230	13	Group Photo		
1230 – 1330	LUNCH BREAK			
1330 - 1400	14	Australia's National Search and Rescue Council	Mark Morrow (Chair)	Council role, environmental scan 20mins, 10mins Q&A
1400 - 1420	15	Country Brief – FRANCE		
1420 - 1440	16	Country Brief – USA		

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1440 - 1500	17	Country Brief – KIRIBATI		
1500 - 1530	AFTERNOON TEA			
1530 - 1550	18	Country Brief – COOK IS		
1550 - 1610	19	Country Brief – NIUE		
1610 - 1630	20	Country Brief – SAMOA		
1430 – 1645	21	Tuesday Wrap Up		
1645 - 1715		Steering Committee		PACSAR SC only
Wednesday 01 March 2023				
Theme: COORDINATION				
0800		Tea and Coffee available		
0830 – 0900	22	Reflections from Tuesday	Chris Gray	What were takeaways, and what is its impact to your country
0900 - 0910	23	Setting the Scene	Chris Gray	
0910 - 0930	24	Country Brief - TOKELAU		Presentation was not available
0930 - 0950	25	Country Brief – TONGA		
0950 - 1010	26	Country Report – TUVALU		
1010 - 1030	27	Country Brief – FIJI		
1030 - 1100	MORNING TEA			
1100 - 1115	28	Case Studies: Setting the Scene	Chris Gray	
1115 - 1230	29A	<u>Case Study Analysis</u> Case Study # 01 – US Case Study # 02 – NZ Forum facilitated: 15 mins Group Discussion: 30 mins Backbrief	<u>Presenters</u> Kevin Cooper + Elaine Simon Kevin Banaghan Chris Gray	What went well? What could be done more effectively? How is my nation placed? 'So what' for us?
1230 - 1330	LUNCH BREAK			
1330 - 1500	29B	Case Study Analysis Case Study # 03 – FJ Case Study # 04 – AU Forum facilitated: 15 mins Group Discussion: 30 mins Backbrief Solo reflection: 15 mins	Presenters Viliame Matakibau + Ilimeleki Navula Edward Caslake Chris Gray	What went well? What could be done more effectively? How is my nation placed? 'So what' for us?
1500 - 1530	AFTERNOON TEA			
1530 - 1550	30	Country Brief – RMI		
1550 - 1610	31	Country Brief – VANUATU		
1610 - 1630	32	Country Brief – NAURU		
1630 – 1645	33	Wednesday Wrap Up		
1645 - 1730		Steering Committee		PACSAR SC only
Thursday 02 March 2023				
Theme: RESPONSE & PREVENTION				

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0800		Tea and Coffee available		
0800 - 0845	34	Setting the Scene	Chris Gray	Capability lens
0845 - 0905	35	Country Brief – NZ		
0905 - 0925	36	Country Brief – SOLOMON		
0925 - 0945	37	Country Brief – PNG		
0945 - 1005	38	Country Brief – AUSTRALIA		
1005 - 1030	39	Introduction of Panel	Chris Gray	
1030 - 1100	MORNING TEA			
1100 - 1230	40A	<u>Capability Speakers</u>		Presenters discuss practical aspects of SAR from their perspectives. What they do and what they need. (15 mins each)
		• Aircraft Mission Commander (Cobham-Leidos)	Adrian Pettifor Glenn Chapman	
		• Ship captain (Carnival/P&O)	Doug Bird Mike Drake	
		• Australian Volunteer Coast Guard	John Waytte Joel Percy	
		• Queensland Police Service	Senior Constable Karl Messer	
		• Telemedical Advice Service (LifeFlight)	Dr Mark Edwards	
1230 - 1330	LUNCH BREAK			
1330 - 1415	40B	Capability Panel	Speakers as per 40A / Chris Gray	Panel Q & A
1415 - 1500	40C	Capability Discussions	Chris Gray	What does this mean to me?
1500 - 1530	AFTERNOON TEA			
1530 - 1545	41	Pacific Islands Countries and Territories Progress	Omirete Tabureka	PICTs progress against the PACSAR Strategic Plan
1545 - 1600	42	Strengthening Ocean Science for SAR	Salesh Kumar	
1600 - 1615	43	SAR Legal framework in the Pacific	Yolisaguyau Tom'tavala	
1615 - 1630	44	Thursday Wrap Up	Chris Gray	
1630 - 1700		<i>Steering Committee</i>		PACSAR SC only
1800 - 2100		Closing Function	Chris Gray	Pullman Hotel
Friday 03 March 2023				
0800		Tea and Coffee available		
0830 - 0930		<i>Steering Committee</i>		PACSAR SC only
0930 - 1030	45	Open Forum – Discussion on Workshop Outcome Statement		All
1030 - 1130	46	Finalise SAR Workshop Outcome Statement		All
1130 - 1200	47	Presentation of Certificates		All
1200 - 1230	48	Closing Remarks	IMO/SPC/AUS	
1230 - 1330	LUNCH BREAK			
1330 - 1430		PACSAR Steering Committee Meeting	PACSAR SC	PACSAR SC only

Annex 3

PICTs PROGRESS WITH PACSAR STRATEGIC PLAN (Years 2017 – 2023)

1. GOVERNANCE

Areas	2017		2019		2023		+ / -
	✓	x	✓	x	✓	x	
SAR Legislation	7	17	8	16	12.5	11.5	+5.5
National SAR Committee	10	14	10	14	14.5	9.5	+4.5
National SAR Plan	9	15	9	15	15	9	+6.0
SAR TAfC	9	15	9	15	9	15	-
Civil Aviation Convention 1944	15	9	15	9	17.5	6.5	+2.5
SAR Convention 1979	11	13	11	13	11.5	12.5	+0.5
SOLAS Convention 1974	16	8	16	8	17	7	+1.0
High Seas Convention 1958	10	14	10	14	11.5	12.5	+1.5

Note: Scores of 0.5 increments reflect “partial” compliance/achievement.

2. COORDINATION

Areas	2017		2019		2023		+ / -
	✓	x	✓	x	✓	x	
Maritime & Aeronautical Coordinating Authorities	17	7	17	7	20.5	3.5	+3.5
System, Processes and Procedures	18	6	18	6	17.5	6.5	-0.5
Communication Systems and Response Tools	15	9	17	7	15.5	8.5	+0.5
List of deployable assets developed and maintained	12	12	13	11	17	7	+5.0
System for monitoring and documenting response activities	11	13	11	13	16	8	+5.0
Lessons Management Process to support continuous improvement	8	16	8	16	14.5	9.5	+6.5

Note: Scores of 0.5 increments reflect “partial” compliance/achievement.

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3. RESPONSE

Areas	2017		2019		2023		+ / -
	✓	x	✓	x	✓	x	
SAR Standard Operating Procedures that align with the National Plan are developed and in use	12	12	14	10	16	8	+4.0
Training Needs Analysis is undertaken; Training Plans are developed and in use	9	15	13	11	14.5	9.5	+5.5
Exercises that focus on preparedness for key risks are conducted	8	16	10	14	13	11	+5.0
Effective communications systems are established to support SAR coordination and response	13	11	17	7	15.5	8.5	+2.5

Note: Scores of 0.5 increments reflect “partial” compliance/achievement.

4. PREVENTION

Areas	2017		2019		2023		+ / -
	✓	x	✓	x	✓	x	
Maritime safety education programme are implemented	19	5	19	5	19	5	-
Maritime safety regulations (and compliance regimes) are in place	16	8	16	8	15.5	8.5	-0.5
Mariners have access to appropriate safety equipment	8	16	14	10	16.5	7.5	+8.5
Increased use of technology based safety equipment, e.g. distress beacons, radios, cellular phones and other emerging technology	11	14	17	7	17.5	6.5	+6.5

Note: Scores of 0.5 increments reflect “partial” compliance/achievement.

